Translation

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Summary of Consolidated Financial Results for the Year Ended March 31, 2024 (Based on Japanese GAAP)

May 10, 2024

Company name: ARGO GRAPHICS Inc.

Stock exchange listing: Tokyo

Stock code: 7595 URL https://corp.argo-graph.co.jp

Representative: Chairman and CEO Yoshimaro Fujisawa

Inquiries: Senior Managing Director Kunio Hasebe TEL 03-5641-2018

Scheduled date of ordinary general meeting of shareholders: June 20, 2024
Scheduled date to file Securities Report: June 21, 2024
Scheduled date to commence dividend payments: June 21, 2024

Preparation of supplementary material on financial results: No

Holding of financial results meeting:

Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit Ordinary profit Profit attributable owners of parer		3.1			
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended March 31, 2024	59,511	11.6	9,173	18.0	9,686	18.1	6,520	20.3
Year ended March 31, 2023	53,347	15.5	7,774	17.8	8,200	18.1	5,420	20.0

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended March 31, 2024	305.93	-	14.2	13.8	15.4
Year ended March 31, 2023	254.08	254.07	13.6	13.2	14.6

(2) Consolidated financial position

•	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2024	75,053	52,441	66.8	2,353.14
As of March 31, 2023	65,502	43,941	63.8	1,961.49

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended March 31, 2024	9,676	(935)	(1,871)	31,833
Year ended March 31, 2023	3,365	(1,949)	(1,846)	24,905

2. Cash dividends

		Annual dividends per share				Total cash	Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended March 31, 2023	-	33.00	-	40.00	73.00	1,588	28.7	3.7
Year ended March 31, 2024	=	40.00	=	50.00	90.00	1,957	29.4	3.8
Year ending March 31, 2025 (Forecast)	_	50.00	_	50.00	100.00		32.1	

3. Forecast of consolidated financial results for the year ending March 31, 2025 (from April 1, 2024 to March 31, 2025)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary pro	Ordinary profit Profit attributable to owners of parent		Earnings per share	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	62,600	5.2	9,540	4.0	10,000	3.2	6,630	1.7	311.08

4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2024 (changes in specified subsidiaries resulting in the change in scope of consolidation):

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total named of issued shares at the cha of	the period (merdaing freds	ary shares)	
As of March 31, 2024	22,354,000 shares	As of March 31, 2023	22,354,000 shares
Number of treasury shares at the end of the	period		
As of March 31, 2024	1,054,554 shares	As of March 31, 2023	1,035,061 shares
Average number of shares during the perio	d		
Year ended March 31, 2024	21,312,520 shares	Year ended March 31, 2023	21,335,155 shares

Consolidated financial statements Consolidated balance sheets

Current assets		As of March 31, 2023	As of March 31, 2024
Cash and deposits 26,887,318 34,356,804 Notes and accounts receivable - trade, and contract assets 17,352,307 13,087,932 Electronically recorded monetary claims - operating 1,014,978 2,345,124 Investments in leases 44,883 8,591 Securities 1,200,000 500,000 Merchandise 1,954,789 1,861,825 Work in process 63,169 302,205 Raw materials and supplies 1,968 5,542 Other 1,883,504 1,414,582 Total current assets 50,402,919 53,882,608 Non-current assets 70,402,919 53,882,608 Non-current assets 148,303 180,669 Accumulated depreciation (54,197) (56,912) Buildings, net 94,105 123,756 Land 126,081 126,081 Other 602,820 641,739 Accumulated depreciation (426,954) (461,246) Other, net 175,865 180,492 Total property, plant and equipment 396,053	Assets	·	· · · · · · · · · · · · · · · · · · ·
Notes and accounts receivable - trade, and contract assets 17,352,307 13,087,932 Electronically recorded monetary claims - operating 1,014,978 2,345,124 Investments in leases 44,883 8,591 Securities 1,200,000 500,000 Merchandise 1,954,789 1,861,825 Work in process 63,169 302,205 Raw materials and supplies 1,968 5,542 Other 1,883,504 1,414,582 Total current assets 5,402,919 53,882,608 Non-current assets 8 148,303 180,669 Accumulated depreciation (54,197) (56,912) Buildings, net 94,105 123,756 Land 126,081 126,081 Other 602,820 641,739 Accumulated depreciation (426,954) (461,246) Other, net 175,865 180,492 Total property, plant and equipment 396,053 430,331 Intagible assets 449,48 37,847 Total intangible assets 493,790 <td>Current assets</td> <td></td> <td></td>	Current assets		
Notes and accounts receivable - trade, and contract assets 17,352,307 13,087,932 Electronically recorded monetary claims - operating 1,014,978 2,345,124 Investments in leases 44,883 8,591 Securities 1,200,000 500,000 Merchandise 1,954,789 1,861,825 Work in process 63,169 302,205 Raw materials and supplies 1,968 5,542 Other 1,883,504 1,414,582 Total current assets 5,402,919 53,882,608 Non-current assets 8 148,303 180,669 Accumulated depreciation (54,197) (56,912) Buildings, net 94,105 123,756 Land 126,081 126,081 Other 602,820 641,739 Accumulated depreciation (426,954) (461,246) Other, net 175,865 180,492 Total property, plant and equipment 396,053 430,331 Intagible assets 449,48 37,847 Total intangible assets 493,790 <td>Cash and deposits</td> <td>26,887,318</td> <td>34,356,804</td>	Cash and deposits	26,887,318	34,356,804
Investments in leases 44,883 8,591 Securities 1,200,000 500,000 Merchandise 1,954,789 1,861,825 Work in process 63,169 302,205 Raw materials and supplies 1,968 5,542 Other 1,883,504 1,414,582 Total current assets 50,402,919 53,882,608 Non-current assets 8 8,87 Property, plant and equipment 148,303 180,669 Accumulated depreciation (54,197) (56,912) Buildings, net 94,105 123,756 Land 126,081 126,081 Other 602,820 641,739 Accumulated depreciation (426,954) (461,246) Other, net 175,865 180,492 Total property, plant and equipment 396,053 430,331 Intangible assets 448,841 486,797 Other 44,948 37,847 Total intangible assets 13,261,760 19,090,259 Retirement benefit asset - <td></td> <td>17,352,307</td> <td>13,087,932</td>		17,352,307	13,087,932
Securities 1,200,000 500,000 Merchandise 1,954,789 1,861,825 Work in process 63,169 302,205 Raw materials and supplies 1,968 5,542 Other 1,883,504 1,414,582 Total current assets 50,402,919 53,882,608 Non-current assets 90,402,919 53,882,608 Non-current assets 148,303 180,669 Property, plant and equipment 148,303 180,669 Accumulated depreciation (54,197) (56,912) Buildings, net 94,105 123,756 Land 126,081 126,081 Other 602,820 641,739 Accumulated depreciation (426,954) (461,246) Other, net 175,865 180,492 Total property, plant and equipment 396,053 430,331 Intangible assets 448,841 486,797 Other 44,948 37,847 Total intangible assets 13,261,760 19,090,259 Retirement benefit asset	Electronically recorded monetary claims - operating	1,014,978	2,345,124
Merchandise 1,954,789 1,861,825 Work in process 63,169 302,205 Raw materials and supplies 1,968 5,542 Other 1,883,504 1,414,582 Total current assets 50,402,919 53,882,608 Non-current assets 8 50,402,919 53,882,608 Non-current assets 8 148,303 180,669 Accumulated depreciation (54,197) (56,912) Buildings 148,303 180,669 Accumulated depreciation (54,197) (56,912) Buildings, net 94,105 123,756 Land 126,081 126,081 Other 602,820 641,739 Accumulated depreciation (426,954) (461,246) Other, net 175,865 180,492 Total property, plant and equipment 396,053 430,331 Intagible assets 448,841 486,797 Other 44,948 37,847 Total intagible assets 13,261,760 19,090,259 R	Investments in leases	44,883	8,591
Work in process 63,169 302,205 Raw materials and supplies 1,968 5,542 Other 1,883,504 1,414,582 Total current assets 50,402,919 53,882,608 Non-current assets 8 8 Property, plant and equipment 48,303 180,669 Accumulated depreciation (54,197) (56,912) Buildings, net 94,105 123,756 Land 126,081 126,081 Other 602,820 641,739 Accumulated depreciation (426,954) (461,246) Other, net 175,865 180,492 Total property, plant and equipment 396,053 430,331 Intangible assets 448,841 486,797 Other 449,48 37,847 Total intangible assets 493,790 524,645 Investments and other assets 13,261,760 19,090,259 Retirement benefit asset - 8,807 Deferred tax assets 318,789 358,869 Other 628,940 </td <td>Securities</td> <td>1,200,000</td> <td>500,000</td>	Securities	1,200,000	500,000
Raw materials and supplies 1,968 5,542 Other 1,883,504 1,414,582 Total current assets 50,402,919 53,882,608 Non-current assets 8 Property, plant and equipment 3148,303 180,669 Accumulated depreciation (54,197) (56,912) Buildings, net 94,105 123,756 Land 126,081 126,081 Other 602,820 641,739 Accumulated depreciation (426,954) (461,246) Other, net 175,865 180,492 Total property, plant and equipment 396,053 430,331 Intangible assets 448,841 486,797 Other 44,948 37,847 Total intangible assets 493,790 524,645 Investments and other assets 13,261,760 19,090,259 Retirement benefit asset - 8,807 Deferred tax assets 318,789 358,869 Other 628,940 758,228 Total investments and other assets 14,209	Merchandise	1,954,789	1,861,825
Other 1,883,504 1,414,582 Total current assets 50,402,919 53,882,608 Non-current assets Property, plant and equipment 30,609 Buildings 148,303 180,669 Accumulated depreciation (54,197) (56,912) Buildings, net 94,105 123,756 Land 126,081 126,081 126,081 Other 602,820 641,739 Accumulated depreciation (426,954) (461,246) Other, net 175,865 180,492 Total property, plant and equipment 396,053 430,331 Intransgible assets 448,841 486,797 Other 44,948 37,847 Total intangible assets 493,790 524,645 Investments and other assets 13,261,760 19,090,259 Retirement benefit asset - 8,807 Deferred tax assets 318,789 358,869 Other 628,940 758,228 Total investments and other assets 14,209,491 20,216,164	Work in process	63,169	302,205
Total current assets 50,402,919 53,882,608 Non-current assets Property, plant and equipment Buildings 148,303 180,669 Accumulated depreciation (54,197) (56,912) Buildings, net 94,105 123,756 Land 126,081 126,081 Other 602,820 641,739 Accumulated depreciation (426,954) (461,246) Other, net 175,865 180,492 Total property, plant and equipment 396,053 430,331 Intangible assets Goodwill 448,841 486,797 Other 449,488 37,847 Total intangible assets 493,790 524,645 Investments and other assets 13,261,760 19,090,259 Retirement benefit asset - 8,807 Deferred tax assets 318,789 358,869 Other 628,940 758,228 Total investments and other assets 14,209,491 20,216,164 Total non-current assets 15,099,335 2	Raw materials and supplies	1,968	5,542
Non-current assets Property, plant and equipment 148,303 180,669 Buildings 148,303 180,669 Accumulated depreciation (54,197) (56,912) Buildings, net 94,105 123,756 Land 126,081 126,081 Other 602,820 641,739 Accumulated depreciation (426,954) (461,246) Other, net 175,865 180,492 Total property, plant and equipment 396,053 430,331 Intangible assets 448,841 486,797 Other 44,948 37,847 Total intangible assets 493,790 524,645 Investments and other assets 13,261,760 19,090,259 Retirement benefit asset - 8,807 Deferred tax assets 318,789 358,869 Other 628,940 758,228 Total investments and other assets 14,209,491 20,216,164 Total non-current assets 15,099,335 21,171,140	Other	1,883,504	1,414,582
Property, plant and equipment Hamiltangs 148,303 180,669 Accumulated depreciation (54,197) (56,912) Buildings, net 94,105 123,756 Land 126,081 126,081 Other 602,820 641,739 Accumulated depreciation (426,954) (461,246) Other, net 175,865 180,492 Total property, plant and equipment 396,053 430,331 Intangible assets Goodwill 448,841 486,797 Other 44,948 37,847 Total intangible assets 493,790 524,645 Investments and other assets 13,261,760 19,090,259 Retirement benefit asset - 8,807 Deferred tax assets 318,789 358,869 Other 628,940 758,228 Total investments and other assets 14,209,491 20,216,164 Total non-current assets 15,099,335 21,171,140	Total current assets	50,402,919	53,882,608
Buildings 148,303 180,669 Accumulated depreciation (54,197) (56,912) Buildings, net 94,105 123,756 Land 126,081 126,081 Other 602,820 641,739 Accumulated depreciation (426,954) (461,246) Other, net 175,865 180,492 Total property, plant and equipment 396,053 430,331 Intangible assets 448,841 486,797 Other 44,948 37,847 Total intangible assets 493,790 524,645 Investments and other assets 13,261,760 19,090,259 Retirement benefit asset - 8,807 Deferred tax assets 318,789 358,869 Other 628,940 758,228 Total investments and other assets 14,209,491 20,216,164 Total non-current assets 15,099,335 21,171,140	Non-current assets		
Accumulated depreciation (54,197) (56,912) Buildings, net 94,105 123,756 Land 126,081 126,081 Other 602,820 641,739 Accumulated depreciation (426,954) (461,246) Other, net 175,865 180,492 Total property, plant and equipment 396,053 430,331 Intangible assets 448,841 486,797 Other 44,948 37,847 Total intangible assets 493,790 524,645 Investments and other assets 13,261,760 19,090,259 Retirement benefit asset - 8,807 Deferred tax assets 318,789 358,869 Other 628,940 758,228 Total investments and other assets 14,209,491 20,216,164 Total non-current assets 15,099,335 21,171,140	Property, plant and equipment		
Buildings, net 94,105 123,756 Land 126,081 126,081 Other 602,820 641,739 Accumulated depreciation (426,954) (461,246) Other, net 175,865 180,492 Total property, plant and equipment 396,053 430,331 Intangible assets 448,841 486,797 Other 44,948 37,847 Total intangible assets 493,790 524,645 Investments and other assets 13,261,760 19,090,259 Retirement benefit asset - 8,807 Deferred tax assets 318,789 358,869 Other 628,940 758,228 Total investments and other assets 14,209,491 20,216,164 Total non-current assets 15,099,335 21,171,140	Buildings	148,303	180,669
Land 126,081 126,081 Other 602,820 641,739 Accumulated depreciation (426,954) (461,246) Other, net 175,865 180,492 Total property, plant and equipment 396,053 430,331 Intangible assets 448,841 486,797 Other 44,948 37,847 Total intangible assets 493,790 524,645 Investments and other assets 13,261,760 19,090,259 Retirement benefit asset - 8,807 Deferred tax assets 318,789 358,869 Other 628,940 758,228 Total investments and other assets 14,209,491 20,216,164 Total non-current assets 15,099,335 21,171,140	Accumulated depreciation	(54,197)	(56,912)
Other 602,820 641,739 Accumulated depreciation (426,954) (461,246) Other, net 175,865 180,492 Total property, plant and equipment 396,053 430,331 Intangible assets 600dwill 448,841 486,797 Other 44,948 37,847 Total intangible assets 493,790 524,645 Investments and other assets 13,261,760 19,090,259 Retirement benefit asset - 8,807 Deferred tax assets 318,789 358,869 Other 628,940 758,228 Total investments and other assets 14,209,491 20,216,164 Total non-current assets 15,099,335 21,171,140	Buildings, net	94,105	123,756
Accumulated depreciation (426,954) (461,246) Other, net 175,865 180,492 Total property, plant and equipment 396,053 430,331 Intangible assets	Land	126,081	126,081
Other, net 175,865 180,492 Total property, plant and equipment 396,053 430,331 Intangible assets 448,841 486,797 Other 44,948 37,847 Total intangible assets 493,790 524,645 Investments and other assets 13,261,760 19,090,259 Retirement benefit asset - 8,807 Deferred tax assets 318,789 358,869 Other 628,940 758,228 Total investments and other assets 14,209,491 20,216,164 Total non-current assets 15,099,335 21,171,140	Other	602,820	641,739
Total property, plant and equipment 396,053 430,331 Intangible assets 448,841 486,797 Other 44,948 37,847 Total intangible assets 493,790 524,645 Investments and other assets 13,261,760 19,090,259 Retirement benefit asset - 8,807 Deferred tax assets 318,789 358,869 Other 628,940 758,228 Total investments and other assets 14,209,491 20,216,164 Total non-current assets 15,099,335 21,171,140	Accumulated depreciation	(426,954)	(461,246)
Intangible assets 448,841 486,797 Other 44,948 37,847 Total intangible assets 493,790 524,645 Investments and other assets 13,261,760 19,090,259 Retirement benefit asset - 8,807 Deferred tax assets 318,789 358,869 Other 628,940 758,228 Total investments and other assets 14,209,491 20,216,164 Total non-current assets 15,099,335 21,171,140	Other, net	175,865	180,492
Goodwill 448,841 486,797 Other 44,948 37,847 Total intangible assets 493,790 524,645 Investments and other assets 13,261,760 19,090,259 Retirement benefit asset - 8,807 Deferred tax assets 318,789 358,869 Other 628,940 758,228 Total investments and other assets 14,209,491 20,216,164 Total non-current assets 15,099,335 21,171,140	Total property, plant and equipment	396,053	430,331
Other 44,948 37,847 Total intangible assets 493,790 524,645 Investments and other assets 13,261,760 19,090,259 Retirement benefit asset - 8,807 Deferred tax assets 318,789 358,869 Other 628,940 758,228 Total investments and other assets 14,209,491 20,216,164 Total non-current assets 15,099,335 21,171,140	Intangible assets		
Total intangible assets 493,790 524,645 Investments and other assets 13,261,760 19,090,259 Retirement benefit asset - 8,807 Deferred tax assets 318,789 358,869 Other 628,940 758,228 Total investments and other assets 14,209,491 20,216,164 Total non-current assets 15,099,335 21,171,140	Goodwill	448,841	486,797
Investments and other assets 13,261,760 19,090,259 Retirement benefit asset - 8,807 Deferred tax assets 318,789 358,869 Other 628,940 758,228 Total investments and other assets 14,209,491 20,216,164 Total non-current assets 15,099,335 21,171,140	Other	44,948	37,847
Investment securities 13,261,760 19,090,259 Retirement benefit asset - 8,807 Deferred tax assets 318,789 358,869 Other 628,940 758,228 Total investments and other assets 14,209,491 20,216,164 Total non-current assets 15,099,335 21,171,140	Total intangible assets	493,790	524,645
Retirement benefit asset - 8,807 Deferred tax assets 318,789 358,869 Other 628,940 758,228 Total investments and other assets 14,209,491 20,216,164 Total non-current assets 15,099,335 21,171,140	Investments and other assets		
Deferred tax assets 318,789 358,869 Other 628,940 758,228 Total investments and other assets 14,209,491 20,216,164 Total non-current assets 15,099,335 21,171,140	Investment securities	13,261,760	19,090,259
Other 628,940 758,228 Total investments and other assets 14,209,491 20,216,164 Total non-current assets 15,099,335 21,171,140	Retirement benefit asset	_	8,807
Total investments and other assets 14,209,491 20,216,164 Total non-current assets 15,099,335 21,171,140	Deferred tax assets	318,789	358,869
Total non-current assets 15,099,335 21,171,140	Other	628,940	758,228
	Total investments and other assets	14,209,491	20,216,164
Total assets 65,502,254 75,053,749	Total non-current assets	15,099,335	21,171,140
	Total assets	65,502,254	75,053,749

Current liabilities		As of March 31, 2023	As of March 31, 2024
Accounts payable - trade 10,995,113 9,514,446 Income taxes payable 1,379,401 1,715,723 Provision for bonuses 656,554 763,781 Provision for bonuses for directors (and other officers) 140,000 150,000 Advances received 3,030,379 3,061,611 Other 1,279,842 1,681,296 Total current liabilities 17,481,292 16,886,860 Non-current liabilities 3,006,958 3,044,411 Provision for share awards 320,377 394,291 Provision for share awards for directors (and other officers) 98,895 145,388 Other 119,676 119,676 119,676 Total non-current liabilities 332,111 2,021,263 20,118,675 Other 119,676	Liabilities		·
Income taxes payable	Current liabilities		
Provision for bonuses 656,554 763,781 Provision for bonuses for directors (and other officers) 140,000 150,000 Advances received 3,030,379 3,061,611 Other 1,279,842 16,886,860 Non-current liabilities 17,481,292 16,886,860 Non-current liabilities 3006,958 3,044,411 Provision for share awards 320,377 394,291 Provision for share awards for directors (and other officers) 98,895 145,388 officers) 533,211 2,021,263 Other 119,676 119,676 Total non-current liabilities 4,079,118 5,725,031 Total liabilities 21,560,410 22,611,892 Net assets Share capital 1,873,136 1,873,136 Capital surplus 2,136,715 2,136,715 2,136,715 Retained earnings 34,203,323 38,983,099 Treasury shares (925,501) (1,010,423) Total shareholders' equity 37,287,673 41,982,527 Accumulated other comprehensive income	Accounts payable - trade	10,995,113	9,514,446
Provision for bonuses for directors (and other officers) 140,000 150,000 Advances received 3,030,379 3,061,611 Other 1,279,842 1,681,296 Total current liabilities 17,481,292 16,886,860 Non-current liabilities 3,006,958 3,044,411 Provision for share awards 320,377 394,291 Provision for share awards for directors (and other officers) 98,895 145,388 Other 19,676 119,676 119,676 Other 119,676 119,676 119,676 Total non-current liabilities 4,079,118 5,725,031 Total liabilities 21,560,410 22,611,892 Net assets Share capital 1,873,136 1,873,136 Capital surplus 2,136,715 2,136,715 2,136,715 Retained earnings 34,203,323 38,983,099 Treasury shares (925,501) (1,010,423) Total shareholders' equity 37,287,673 41,982,527 Accumulated other comprehensive income 4,322,108 7,794,198	Income taxes payable	1,379,401	1,715,723
Advances received 3,030,379 3,061,611 Other 1,279,842 1,681,296 Total current liabilities 17,481,292 16,886,806 Non-current liabilities 3,006,958 3,044,411 Provision for share awards 320,377 394,291 Provision for share awards for directors (and other officers) 98,895 145,388 Deferred tax liabilities 533,211 2,021,263 Other 119,676 119,676 Total non-current liabilities 4,079,118 5,725,031 Total sasets 21,560,410 22,611,892 Net assets Share capital 1,873,136 1,873,136 Share capital 1,873,136 1,873,136 2,136,715 Retained earnings 34,203,323 38,983,099 Treasury shares (925,501) (1,010,423) Total sharcholders' equity 37,287,673 41,982,527 Accumulated other comprehensive income 4,322,108 7,794,198 Remeasurements of defined benefit plans 139,335 146,019 Foreign currency translation adjustment <td>Provision for bonuses</td> <td>656,554</td> <td>763,781</td>	Provision for bonuses	656,554	763,781
Other 1,279,842 1,681,296 Total current liabilities 17,481,292 16,886,860 Non-current liabilities 4,006,958 3,044,411 Provision for share awards 320,377 394,291 Provision for share awards for directors (and other officers) 98,895 145,388 Officers) 533,211 2,021,263 Other 119,676 119,676 119,676 Total non-current liabilities 4,079,118 5,725,031 Total liabilities 21,560,410 22,611,892 Net assets Share capital 1,873,136 1,873,136 Capital surplus 2,136,715 2,136,715 2,136,715 Retained earnings 34,203,323 38,983,099 Treasury shares (925,501) (1,101,423) Total shareholders' equity 37,287,673 41,982,527 Accumulated other comprehensive income 4,322,108 7,794,198 Remeasurements of defined benefit plans 139,335 146,019 Foreign currency translation adjustment 67,760 197,917 Total ac	Provision for bonuses for directors (and other officers)	140,000	150,000
Total current liabilities 17,481,292 16,886,860 Non-current liabilities Retirement benefit liability 3,006,958 3,044,411 Provision for share awards 320,377 394,291 Provision for share awards for directors (and other officers) 98,895 145,388 Officers) 533,211 2,021,263 Other 119,676 119,676 Total non-current liabilities 4,079,118 5,725,031 Total liabilities 21,560,410 22,611,892 Net assets Shareholders' equity 1,873,136 1,873,136 Capital surplus 2,136,715 2,136,715 2,136,715 Retained earnings 34,203,323 38,983,099 Treasury shares (925,501) (1,010,423) Total shareholders' equity 37,287,673 41,982,527 Accumulated other comprehensive income 4,322,108 7,794,198 Remeasurements of defined benefit plans 139,335 146,019 Foreign currency translation adjustment 67,760 197,917 Total accumulated other comprehensive income 4,529,204	Advances received	3,030,379	3,061,611
Non-current liabilities Retirement benefit liability 3,006,958 3,044,411 Provision for share awards 320,377 394,291 Provision for share awards for directors (and other officers) 98,895 145,388 Deferred tax liabilities 533,211 2,021,263 Other 119,676 119,676 Total non-current liabilities 4,079,118 5,725,031 Total liabilities 21,560,410 22,611,892 Net assets Share capital 1,873,136 1,873,136 Capital surplus 2,136,715 2,136,715 Retained earnings 34,203,323 38,983,099 Treasury shares (925,501) (1,010,423) Total shareholders' equity 37,287,673 41,982,527 Accumulated other comprehensive income 4,322,108 7,794,198 Remeasurements of defined benefit plans 139,335 146,019 Foreign currency translation adjustment 67,760 197,917 Total accumulated other comprehensive income 4,529,204 8,138,135 Non-controlling interests 2,124,965 2,321,19	Other	1,279,842	1,681,296
Retirement benefit liability 3,006,958 3,044,411 Provision for share awards 320,377 394,291 Provision for share awards for directors (and other officers) 98,895 145,388 Deferred tax liabilities 533,211 2,021,263 Other 119,676 119,676 Total non-current liabilities 4,079,118 5,725,031 Total liabilities 21,560,410 22,611,892 Net assets Share capital 1,873,136 1,873,136 Capital surplus 2,136,715 2,136,715 2,136,715 Retained earnings 34,203,323 38,983,099 Treasury shares (925,501) (1,010,423) Total shareholders' equity 37,287,673 41,982,527 Accumulated other comprehensive income 4,322,108 7,794,198 Remeasurements of defined benefit plans 139,335 146,019 Foreign currency translation adjustment 67,760 197,917 Total accumulated other comprehensive income 4,529,204 8,138,135 Non-controlling interests 2,124,965 2,321,194 <td>Total current liabilities</td> <td>17,481,292</td> <td>16,886,860</td>	Total current liabilities	17,481,292	16,886,860
Provision for share awards 320,377 394,291 Provision for share awards for directors (and other officers) 98,895 145,388 Deferred tax liabilities 533,211 2,021,263 Other 119,676 119,676 Total non-current liabilities 4,079,118 5,725,031 Total liabilities 21,560,410 22,611,892 Net assets Share capital 1,873,136 1,873,136 Capital surplus 2,136,715 2,136,715 Retained earnings 34,203,323 38,983,099 Treasury shares (925,501) (1,010,423) Total shareholders' equity 37,287,673 41,982,527 Accumulated other comprehensive income 4,322,108 7,794,198 Remeasurements of defined benefit plans 139,335 146,019 Foreign currency translation adjustment 67,760 197,917 Total accumulated other comprehensive income 4,529,204 8,138,135 Non-controlling interests 2,124,965 2,321,194 Total net assets 43,941,843 52,441,857	Non-current liabilities		
Provision for share awards for directors (and other officers) 98,895 145,388 Deferred tax liabilities 533,211 2,021,263 Other 119,676 119,676 Total non-current liabilities 4,079,118 5,725,031 Total liabilities 21,560,410 22,611,892 Net assets Share capital 1,873,136 1,873,136 Capital surplus 2,136,715 2,136,715 Retained earnings 34,203,323 38,983,099 Treasury shares (925,501) (1,010,423) Total shareholders' equity 37,287,673 41,982,527 Accumulated other comprehensive income 4,322,108 7,794,198 Remeasurements of defined benefit plans 139,335 146,019 Foreign currency translation adjustment 67,760 197,917 Total accumulated other comprehensive income 4,529,204 8,138,135 Non-controlling interests 2,124,965 2,321,194 Total net assets 43,941,843 52,441,857	Retirement benefit liability	3,006,958	3,044,411
officers) 98,895 145,388 Deferred tax liabilities 533,211 2,021,263 Other 119,676 119,676 Total non-current liabilities 4,079,118 5,725,031 Total liabilities 21,560,410 22,611,892 Net assets 8 8 Share capital 1,873,136 1,873,136 Capital surplus 2,136,715 2,136,715 Retained earnings 34,203,323 38,983,099 Treasury shares (925,501) (1,010,423) Total shareholders' equity 37,287,673 41,982,527 Accumulated other comprehensive income 4,322,108 7,794,198 Remeasurements of defined benefit plans 139,335 146,019 Foreign currency translation adjustment 67,760 197,917 Total accumulated other comprehensive income 4,529,204 8,138,135 Non-controlling interests 2,124,965 2,321,194 Total net assets 43,941,843 52,441,857	Provision for share awards	320,377	394,291
Other 119,676 119,676 Total non-current liabilities 4,079,118 5,725,031 Total liabilities 21,560,410 22,611,892 Net assets Shareholders' equity Share capital 1,873,136 1,873,136 Capital surplus 2,136,715 2,136,715 Retained earnings 34,203,323 38,983,099 Treasury shares (925,501) (1,010,423) Total shareholders' equity 37,287,673 41,982,527 Accumulated other comprehensive income 4,322,108 7,794,198 Remeasurements of defined benefit plans 139,335 146,019 Foreign currency translation adjustment 67,760 197,917 Total accumulated other comprehensive income 4,529,204 8,138,135 Non-controlling interests 2,124,965 2,321,194 Total net assets 43,941,843 52,441,857	`	98,895	145,388
Total non-current liabilities 4,079,118 5,725,031 Total liabilities 21,560,410 22,611,892 Net assets Shareholders' equity Share capital 1,873,136 1,873,136 Capital surplus 2,136,715 2,136,715 Retained earnings 34,203,323 38,983,099 Treasury shares (925,501) (1,010,423) Total shareholders' equity 37,287,673 41,982,527 Accumulated other comprehensive income 4,322,108 7,794,198 Remeasurements of defined benefit plans 139,335 146,019 Foreign currency translation adjustment 67,760 197,917 Total accumulated other comprehensive income 4,529,204 8,138,135 Non-controlling interests 2,124,965 2,321,194 Total net assets 43,941,843 52,441,857	Deferred tax liabilities	533,211	2,021,263
Total liabilities 21,560,410 22,611,892 Net assets Shareholders' equity Share capital 1,873,136 1,873,136 Capital surplus 2,136,715 2,136,715 Retained earnings 34,203,323 38,983,099 Treasury shares (925,501) (1,010,423) Total shareholders' equity 37,287,673 41,982,527 Accumulated other comprehensive income 4,322,108 7,794,198 Remeasurements of defined benefit plans 139,335 146,019 Foreign currency translation adjustment 67,760 197,917 Total accumulated other comprehensive income 4,529,204 8,138,135 Non-controlling interests 2,124,965 2,321,194 Total net assets 43,941,843 52,441,857	Other	119,676	119,676
Net assets Shareholders' equity Share capital 1,873,136 1,873,136 Capital surplus 2,136,715 2,136,715 Retained earnings 34,203,323 38,983,099 Treasury shares (925,501) (1,010,423) Total shareholders' equity 37,287,673 41,982,527 Accumulated other comprehensive income 4,322,108 7,794,198 Remeasurements of defined benefit plans 139,335 146,019 Foreign currency translation adjustment 67,760 197,917 Total accumulated other comprehensive income 4,529,204 8,138,135 Non-controlling interests 2,124,965 2,321,194 Total net assets 43,941,843 52,441,857	Total non-current liabilities	4,079,118	5,725,031
Shareholders' equity 1,873,136 1,873,136 Capital surplus 2,136,715 2,136,715 Retained earnings 34,203,323 38,983,099 Treasury shares (925,501) (1,010,423) Total shareholders' equity 37,287,673 41,982,527 Accumulated other comprehensive income 4,322,108 7,794,198 Remeasurements of defined benefit plans 139,335 146,019 Foreign currency translation adjustment 67,760 197,917 Total accumulated other comprehensive income 4,529,204 8,138,135 Non-controlling interests 2,124,965 2,321,194 Total net assets 43,941,843 52,441,857	Total liabilities	21,560,410	22,611,892
Share capital 1,873,136 1,873,136 Capital surplus 2,136,715 2,136,715 Retained earnings 34,203,323 38,983,099 Treasury shares (925,501) (1,010,423) Total shareholders' equity 37,287,673 41,982,527 Accumulated other comprehensive income 4,322,108 7,794,198 Remeasurements of defined benefit plans 139,335 146,019 Foreign currency translation adjustment 67,760 197,917 Total accumulated other comprehensive income 4,529,204 8,138,135 Non-controlling interests 2,124,965 2,321,194 Total net assets 43,941,843 52,441,857	Net assets		
Capital surplus 2,136,715 2,136,715 Retained earnings 34,203,323 38,983,099 Treasury shares (925,501) (1,010,423) Total shareholders' equity 37,287,673 41,982,527 Accumulated other comprehensive income 4,322,108 7,794,198 Remeasurements of defined benefit plans 139,335 146,019 Foreign currency translation adjustment 67,760 197,917 Total accumulated other comprehensive income 4,529,204 8,138,135 Non-controlling interests 2,124,965 2,321,194 Total net assets 43,941,843 52,441,857	Shareholders' equity		
Retained earnings 34,203,323 38,983,099 Treasury shares (925,501) (1,010,423) Total shareholders' equity 37,287,673 41,982,527 Accumulated other comprehensive income 4,322,108 7,794,198 Remeasurements of defined benefit plans 139,335 146,019 Foreign currency translation adjustment 67,760 197,917 Total accumulated other comprehensive income 4,529,204 8,138,135 Non-controlling interests 2,124,965 2,321,194 Total net assets 43,941,843 52,441,857	Share capital	1,873,136	1,873,136
Treasury shares (925,501) (1,010,423) Total shareholders' equity 37,287,673 41,982,527 Accumulated other comprehensive income Valuation difference on available-for-sale securities 4,322,108 7,794,198 Remeasurements of defined benefit plans 139,335 146,019 Foreign currency translation adjustment 67,760 197,917 Total accumulated other comprehensive income 4,529,204 8,138,135 Non-controlling interests 2,124,965 2,321,194 Total net assets 43,941,843 52,441,857	Capital surplus	2,136,715	2,136,715
Total shareholders' equity 37,287,673 41,982,527 Accumulated other comprehensive income Valuation difference on available-for-sale securities 4,322,108 7,794,198 Remeasurements of defined benefit plans 139,335 146,019 Foreign currency translation adjustment 67,760 197,917 Total accumulated other comprehensive income 4,529,204 8,138,135 Non-controlling interests 2,124,965 2,321,194 Total net assets 43,941,843 52,441,857	Retained earnings	34,203,323	38,983,099
Accumulated other comprehensive income 4,322,108 7,794,198 Valuation difference on available-for-sale securities 4,322,108 7,794,198 Remeasurements of defined benefit plans 139,335 146,019 Foreign currency translation adjustment 67,760 197,917 Total accumulated other comprehensive income 4,529,204 8,138,135 Non-controlling interests 2,124,965 2,321,194 Total net assets 43,941,843 52,441,857	Treasury shares	(925,501)	(1,010,423)
Valuation difference on available-for-sale securities 4,322,108 7,794,198 Remeasurements of defined benefit plans 139,335 146,019 Foreign currency translation adjustment 67,760 197,917 Total accumulated other comprehensive income 4,529,204 8,138,135 Non-controlling interests 2,124,965 2,321,194 Total net assets 43,941,843 52,441,857	Total shareholders' equity	37,287,673	41,982,527
Remeasurements of defined benefit plans 139,335 146,019 Foreign currency translation adjustment 67,760 197,917 Total accumulated other comprehensive income 4,529,204 8,138,135 Non-controlling interests 2,124,965 2,321,194 Total net assets 43,941,843 52,441,857	Accumulated other comprehensive income		
Foreign currency translation adjustment 67,760 197,917 Total accumulated other comprehensive income 4,529,204 8,138,135 Non-controlling interests 2,124,965 2,321,194 Total net assets 43,941,843 52,441,857	Valuation difference on available-for-sale securities	4,322,108	7,794,198
Total accumulated other comprehensive income 4,529,204 8,138,135 Non-controlling interests 2,124,965 2,321,194 Total net assets 43,941,843 52,441,857	Remeasurements of defined benefit plans	139,335	146,019
Non-controlling interests 2,124,965 2,321,194 Total net assets 43,941,843 52,441,857	Foreign currency translation adjustment	67,760	197,917
Total net assets 43,941,843 52,441,857	Total accumulated other comprehensive income	4,529,204	8,138,135
	Non-controlling interests	2,124,965	2,321,194
	Total net assets	43,941,843	52,441,857
	Total liabilities and net assets	65,502,254	

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Thousands of yen) Fiscal year ended Fiscal year ended March 31, 2023 March 31, 2024 Net sales 53,347,984 59,511,485 Cost of sales 43,494,929 39,182,880 16,016,556 Gross profit 14,165,104 Selling, general and administrative expenses 6,390,604 6,843,225 Operating profit 7,774,499 9,173,330 Non-operating income Interest income 46,392 68,295 Dividend income 252,336 299,028 Share of profit of entities accounted for using equity method 50,144 48,508 Foreign exchange gains 28,220 41,824 Other 49,163 59,607 517,264 426,258 Total non-operating income Non-operating expenses Loss on investments in investment partnerships 2,321 Other 1,514 3,835 Total non-operating expenses 8,200,757 9,686,759 Ordinary profit Extraordinary income Gain on sale of investment securities 26,950 Subsidy income 81,435 Total extraordinary income 108,385 Extraordinary losses Loss on valuation of investment securities 97,792 Loss on tax purpose reduction entry of non-current assets 81,435 Total extraordinary losses 179,227 Profit before income taxes 8,129,915 9,686,759 Income taxes - current 2,599,270 3,042,477 Income taxes - deferred (67,399)(87,340)Total income taxes 2,531,870 2,955,137 Profit 5,598,045 6,731,622 Profit attributable to non-controlling interests 177,299 211,452 Profit attributable to owners of parent 6,520,169 5,420,745

Consolidated statements of comprehensive income

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2023	March 31, 2024
Profit	5,598,045	6,731,622
Other comprehensive income		
Valuation difference on available-for-sale securities	1,693	3,472,090
Remeasurements of defined benefit plans, net of tax	70,724	6,683
Foreign currency translation adjustment	224,520	153,050
Share of other comprehensive income of entities accounted for using equity method	11,535	11,508
Total other comprehensive income	308,474	3,643,333
Comprehensive income	5,906,519	10,374,955
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	5,671,271	10,126,262
Comprehensive income attributable to non-controlling interests	235,248	248,693

Consolidated statements of changes in equity

Fiscal year ended March 31, 2023

			Shareholders' equity		
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	1,873,136	2,132,078	30,218,406	(699,739)	33,523,882
Changes during period					
Dividends of surplus			(1,435,829)		(1,435,829)
Profit attributable to owners of parent			5,420,745		5,420,745
Purchase of treasury shares				(188)	(188)
Purchase of treasury shares by Employee Stock Ownership Plan				(239,459)	(239,459)
Transfer of treasury shares by Employee Stock Ownership Plan				13,886	13,886
Change in ownership interest of parent due to transactions with non-controlling interests		4,636			4,636
Net changes in items other than shareholders' equity	-	_	_	-	-
Total changes during period	-	4,636	3,984,916	(225,761)	3,763,791
Balance at end of period	1,873,136	2,136,715	34,203,323	(925,501)	37,287,673

	Acc	cumulated other co	omprehensive inco	ome			
	Valuation difference on available-for- sale securities	Remeasurements of defined benefit plans	Foreign currency translation adjustment	Total accumulated other comprehensive income	Share acquisition rights	Non-controlling interests	Total net assets
Balance at beginning of period	4,320,414	68,610	(107,329)	4,281,695	111	2,053,571	39,859,260
Changes during period							
Dividends of surplus							(1,435,829)
Profit attributable to owners of parent							5,420,745
Purchase of treasury shares							(188)
Purchase of treasury shares by Employee Stock Ownership Plan							(239,459)
Transfer of treasury shares by Employee Stock Ownership Plan							13,886
Change in ownership interest of parent due to transactions with non-controlling interests							4,636
Net changes in items other than shareholders' equity	1,693	70,724	175,090	247,508	(111)	71,394	318,791
Total changes during period	1,693	70,724	175,090	247,508	(111)	71,394	4,082,583
Balance at end of period	4,322,108	139,335	67,760	4,529,204	-	2,124,965	43,941,843

	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at beginning of period	1,873,136	2,136,715	34,203,323	(925,501)	37,287,673	
Changes during period						
Dividends of surplus			(1,740,393)		(1,740,393)	
Profit attributable to owners of parent			6,520,169		6,520,169	
Purchase of treasury shares				(338)	(338)	
Purchase of treasury shares by Employee Stock Ownership Plan				(97,678)	(97,678)	
Transfer of treasury shares by Employee Stock Ownership Plan				13,095	13,095	
Net changes in items other than shareholders' equity	_	-	-	-	-	
Total changes during period	-	_	4,779,776	(84,921)	4,694,854	
Balance at end of period	1,873,136	2,136,715	38,983,099	(1,010,423)	41,982,527	

	Accumulated other comprehensive income						
	Valuation difference on available-for- sale securities	Remeasurements of defined benefit plans	Foreign currency translation adjustment	Total accumulated other comprehensive income	Share acquisition rights	Non-controlling interests	Total net assets
Balance at beginning of period	4,322,108	139,335	67,760	4,529,204	-	2,124,965	43,941,843
Changes during period							
Dividends of surplus							(1,740,393)
Profit attributable to owners of parent							6,520,169
Purchase of treasury shares							(338)
Purchase of treasury shares by Employee Stock Ownership Plan							(97,678)
Transfer of treasury shares by Employee Stock Ownership Plan							13,095
Net changes in items other than shareholders' equity	3,472,090	6,683	130,156	3,608,930	-	196,228	3,805,159
Total changes during period	3,472,090	6,683	130,156	3,608,930	_	196,228	8,500,013
Balance at end of period	7,794,198	146,019	197,917	8,138,135	_	2,321,194	52,441,857

Consolidated statements of cash flows

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	March 31, 2023	March 31, 2024
Cash flows from operating activities		
Profit before income taxes	8,129,915	9,686,759
Depreciation	58,926	68,774
Amortization of goodwill	149,326	170,168
Increase (decrease) in provision for bonuses	20,277	98,516
Increase (decrease) in provision for bonuses for directors (and other officers)	20,000	10,000
Increase (decrease) in retirement benefit liability	106,234	47,086
Increase (decrease) in provision for share awards	68,404	73,914
Increase (decrease) in provision for share awards for		
directors (and other officers)	11,642	46,493
Interest and dividend income	(298,729)	(384,464
Share of loss (profit) of entities accounted for using equity		
method	(50,144)	(48,508
Decrease (increase) in trade receivables	(4,828,416)	2,977,842
Decrease (increase) in investments in leases	117,843	36,292
Decrease (increase) in inventories	(731,258)	(136,926
Decrease (increase) in advance payments to suppliers	310,412	489,774
Decrease (increase) in other current assets	(63,016)	18,841
Increase (decrease) in trade payables	2,041,368	(1,568,307
Increase (decrease) in advances received	220,840	(19,023
Increase (decrease) in accrued consumption taxes	76,088	192,767
Increase (decrease) in other current liabilities	106,521	193,379
Loss (gain) on valuation of investment securities	97,792	=
Loss (gain) on sale of investment securities	(26,950)	=
Loss on tax purpose reduction entry of non-current assets	81,435	=
Subsidy income	(81,435)	=
Other, net	24,365	51,311
Subtotal	5,561,444	12,004,693
Interest and dividends received	306,005	383,938
Subsidies received	81,435	=
Income taxes paid	(2,583,556)	(2,712,586
Net cash provided by (used in) operating activities	3,365,328	9,676,045
Cash flows from investing activities		2,0,0,0
Payments into time deposits	(1,940,032)	(4,475,235
Proceeds from withdrawal of time deposits	1,024,140	3,936,735
Payments of guarantee deposits	(81,265)	(142,297
Proceeds from refund of guarantee deposits	32,538	16,211
Purchase of property, plant and equipment	(315,650)	(99,757
Purchase of intangible assets	(33,287)	(10,691
Proceeds from redemption of securities	_	1,200,000
Purchase of investment securities	(1,589,017)	(1,253,503
Proceeds from sale of investment securities	41,551	(-,,
Proceeds from redemption of investment securities	1,000,000	_
Purchase of shares of subsidiaries	(88,472)	(106,675
Net cash provided by (used in) investing activities	(1,949,496)	(935,213
The cash provided by (used in) investing activities	(1,242,430)	(933,213

		(
	Fiscal year ended	Fiscal year ended	
	March 31, 2023	March 31, 2024	
Cash flows from financing activities			
Dividends paid	(1,435,829)	(1,740,393)	
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	(90,180)	_	
Dividends paid to non-controlling interests	(74,682)	(50,194)	
Purchase of treasury shares	(245,385)	(81,080)	
Net cash provided by (used in) financing activities	(1,846,076)	(1,871,668)	
Effect of exchange rate change on cash and cash equivalents	180,013	58,736	
Net increase (decrease) in cash and cash equivalents	(250,230)	6,927,899	
Cash and cash equivalents at beginning of period	25,155,346	24,905,115	
Cash and cash equivalents at end of period	24,905,115	31,833,015	